# Show Me the Money? Exploring Pay Transparency

Panelists Guy Geier, FAIA

Wendy Pautz, FAIA

Cathy Simon, FAIA

Moderator Sharon Portnoy, AIA

# Why Keeping Salaries a Secret May Hurt Your Company

by David Burkus, Harvard Business Review, hbr.com

# The Case Against Pay Transparency

by Todd Zengler, Harvard Business Review, hbr.com

# Open Salaries: The Good, the Bad and the Awkward

by Sue Shellenbarger, The Wall Street Journal, wsj.com

# How to Analyze Your Gender Pay Gap: An Employer's Guide

by Dr. Andrew Chamberlain, Chief Economist, Glassdoor

# What employees really want to know about their paychecks

Quartz at Work, work.qz.com

#### Salary Transparency is Key to Narrowing Gender Pay Disparities

The New York Times, nytimes.com

## Compensation Strategies from a Small Firm Principal

by Mel Price AIA, aia.org

#### Millennials Are Slowly Killing Salary Secrecy and That's A Good Thing

Forbes, forbes.com

Why a Compensation Strategy Is a Must, tlnt.com

## We Care Less About What We're Paid Than Why

by Rebecca Greenfield, bloomberg.com

#### Pay Fairness Perception Beats Higher Pay for Improving Employee Engagement

SHRM, shrm.org

#### The Dark Side of Transparency

by Julian Birkinshaw and Dan Cable, McKinsey & Company, mckinsey.com